



UNIVERSITY OF SOUTH ALABAMA

MEMORANDUM

Academic Affairs

DATE: October 18, 2023

TO: Nicole Carr (Chair) Raquel Marshall  
 Jim Bowerscheidt Dr. Gordon Mills  
 Joel Billingsley Leigh Minchew  
 Elizabeth Bordeaux Bridgetta Monahan  
 Kristi Clayton Andrew Parton  
 Chris Cleveland David Patten  
 Angela Calhoun  
 Mathew Cox Anaela Kana  
 Brittney Day Lauren Rhodes  
 Amya Douglas (ES) Dr. Christina  
 Julie Estis Rick Schaffer  
 Ashley Ezell Eric Steward  
 Susan Ferguson (ES) Ashley Sugar  
 William Gillis refer's  
 Lisa LaCross Cory Walters  
 Jeff Landry Shannan White  
 Eric Loomis Mike Wilkinson  
 Doug Marshall John Wooden

FROM: Andrea M. Kent, Ph.D.  
Executive Vice President and Provost

SUBJECT: Student Success Team 2023-2024 (REVISED)

Please accept this memorandum as your appointment to the Student Success Team for the 2023-2024 academic year. Dr. Carr will serve as chair.

**This team will advance student success by**  
**student performance, retention, and graduation rates.**  
**consider policies, practices, and interventions that will increase student success.**  
**teams' work will engage external partners and resources to improve student success and expanding access to higher education.**

Thank you for your willingness to serve on this very important committee. If you are unable to serve, please contact Dr. Carr as soon as possible.

AMK:dbg